

EXHIBIT W

[Filed Under Seal]

From: liz@mairstrategies.com
Sent: Tuesday, August 23, 2016 12:52 AM
To: Pablo Paez;Owen, Steve
Cc: Mike Murphy
Subject: Re: Opinion Pieces

OK. I will proceed as normal then!

Liz Mair
President, Mair Strategies LLC
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Liz@mairstrategies.com

If you've got a problem, yo, I'll solve it.
Check out my smearing while I email some bloggers.

From: Pablo Paez
Sent: Monday, August 22, 2016 6:26 PM
To: Owen, Steve
Cc: Liz Mair; Mike Murphy
Subject: Re: Opinion Pieces

I agree with Steve. This is not going to die down. The OIG report will continue to be used to mislead policy makers. We need to continue to discredit the report; we cannot allow it to become accepted fact.

Pablo E. Paez
VICE PRESIDENT, CORPORATE RELATIONS

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On Mon, Aug 22, 2016 at 6:23 PM, Owen, Steve <Steve.Owen@cca.com> wrote:

You may have seen fresh coverage this afternoon of the letter Bernie Sanders and Grijalva sent over to DHS encouraging them to follow suit with DOJ's actions. They again cited and excerpted from the flawed OIG report in doing so. This sort of effort is likely to continue. If there are still good opportunities to garner coverage that further discredits the OIG report, I think it's worth pursuing them. Policy/Decision makers are being misled by the report's deeply flawed findings.

From: Liz Mair [mailto:liz@mairstrategies.com]
Sent: Monday, August 22, 2016 3:57 PM
To: Owen, Steve <Steve.Owen@cca.com>
Cc: Pablo Paez <ppaez@geogroup.com>; Mike Murphy <Mike.Murphy@mtctrains.com>
Subject: Re: Opinion Pieces

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Separately, I have a question for you guys: I pushed very hard last week on the OIG report. However, I am a little concerned that we could enter a space where attention to it now more or less dies off, and if we keep pushing back, we risk keeping focus on the report that we don't necessarily want.

What are your thoughts? Do you want me to keep pushing back and urging people who have been fence-sitting to write, even if they may end up giving the industry some bad press in the course of (hopefully) writing off the back of the points I've been making? Or do we want to try to quiet this down?

I have been trying to get people to shift to focusing on ITPI and their pals...



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On Aug 22, 2016, at 4:52 PM, Owen, Steve <Steve.Owen@cca.com> wrote:

All – In case you had not seen it, [an op-ed](#) was published today in The Hill, and was authored by a representative of the Quaker-based AFSC organization (Liz – That group has primarily been active in opposing our industry in Arizona, but has increasingly been expanding their scope of activities nationally).

Separately (and I'd say more importantly), the New York Times editorial board ran [their editorial](#) on the DOJ developments of last week, and unsurprisingly supported it and advocated for broader effort to phase out the industry. In doing so, they used very inflammatory and hyperbolic characterizations of the industry. This seems to merit an industry response, even more so than the Hill op-ed from a known anti-privatization flack.

- Steve

Steven Owen

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